A SYSTEM OF RANDOM SELECTION

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OFFICE OF THE CHIEF PLANNING OFFICER National Headquarters Selective Service System

September 1967

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INTRODUCTION

After a study of several proposals, a system of Random Choice was determined upon as the most practical solution to the problem. This system was then made a subject of staff study. It was revealed that the system was workable in theory. Following this the Director ordered that an exercise be developed to test the plan with the registrants of a typical large city local board. After some deliberation, District of Columbia Local Board No. 4, embracing a section of North West Washington, was chosen. As of the time of the experiment this board had a total of 2907 registrants between 18 and 26 years of age. With the cooperation of the Director of Selective Service for the District of Columbia and with the assistance of the members of Detachment 21-5, United States Army Element, Selective Service System Organization, Washington, D. C., a 3 x 5" card was prepared for each of these registrants, each card bearing the minimum information believed necessary. This information was secured from "The Classification Record", SSS Form No. 102. (The information contained on these cards is discussed in detail in the "Exercise" part of this paper.) These cards, which, in effect, simulated registrant cover sheets (individual files), were prepared so that the exercise could be performed at National Headquarters. Any attempt to have conducted the exercise in the local board would have seriously interfered with the activity of that board.

This paper has been prepared in two parts. PART ONE, RANDOM SELECTION, contains the procedure to be used. PART TWO, EXERCISE, describes the exercise and records the observations made.

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PART ONE

RANDOM SELECTION

RANDOM SELECTION

The purpose of Random Selection is to establish a priority, annually, for registrants who are at any time during the period for which the Random Selection sequence is used, in classifications I-A, I-A-O or I-O.

Procedure

1. Establish by lot a sequence of the days of the year, including February 29th.

2. Establish by lot an alphabetic sequence Number 1, to arrange the registrants whose birthday occurs on the same day of the year, by the first letter of their surnames.

3. Establish <u>by lot</u> an alphabetic sequence Number 2, in a similar manner for use with the first names of those registrants born on the same day who have the same letter at the beginning of their surnames.

4. Establish in each local board, either by arrangement of Cover Sheets or by an <u>index</u> card system, or by other means, in the sequence determined by lot all registrants classified <u>I-A</u>, I-A-O or I-O.

5. Place in this sequence each individual placed in $\underline{I-A}$, I-A-O or I-O during the year.

6. Withdraw from this file each individual who for any reason is removed from <u>I-A, I-A-O, or I-O.</u>

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7. Registrants entering <u>I-A</u>, <u>I-A-O or I-O</u> during the year, if in a position that has already been passed by the induction process, shall be ordered for induction immediately after the delinquents and the volunteers.

8. <u>Registrants entering I-A, I-A-O or I-O during the</u> year will be inducted at such time as calls reach their position.

9. Registrants postponed, awaiting results of physical examination or on appeal, when their classification <u>had been de-</u> <u>termined</u> to be <u>I-A, I-A-O or I-O</u> and if their position had been reached by the induction process will be inducted ahead of all other registrants, except delinquents and volunteers, even though it is after the end of the <u>calendar</u> year in which they would have been inducted had it not been for the delays.

10. <u>Registrants who become 26 years old after the first</u> sequence is established will be placed in the sequence of the year during which they enter I-A, I-A-O or I-O.

11. All registrants <u>I-A, I-A-O or I-O, not inducted by</u> provision 7, 8, or 9, will, at the end of the calendar year, be placed in sequence immediately after the registrants in the basic sequence of the following year.

12. Calls will be met by taking registrants in sequence as they occur in the procedures heretofore outlined.

13. The first random sequence will establish the sequence of call for the calendar year of 1968. All registrants I-A, I-A-O or I-O who were born between January 1, 1942 and December 31,

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1948, inclusive, will be placed in the random sequence.

14. The second random sequence will establish the sequence of call for the calendar year of 1969. All registrants classified I-A, I-A-O or I-O who were born in 1949 and registrants previously deferred who become available in 1969, will be placed in the sequence determined.

15. The third random sequence will establish the sequence of call for the calendar year of 1970. All registrants classified I-A, I-A-O or I-O who were born in 1950 and registrants previously deferred who become available in 1970, will be placed in the sequence determined.

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FART TWO

EXERÇISE

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EXERCISE

The objectives of the Random Selection exercise were to:

(1) determine the feasibility of its operation on a local board level;

(2) identify any problem areas that might be encountered, and

(3) seek solutions for these and develop suggestions for procedures.

The purpose of a random selection is to establish an annual sequence for registrants who are, at any time during that period for which the random choice is used, in a Selective Service classification available for service, i.e., classes I-A, I-A-O and I-O. In order to insure a reasonable range of exercise operations, three basic annual sequence patterns were developed. The first, called "1968 sequence," consisted of registrants born between Jan. 1, 1942 and Dec. 31, 1946. The second, called "1969 sequence" included registrants born in 1947 to simulate the new 19 years olds. A third called "1970 sequence" included registrants born in 1948 to simulate the new 19 year olds in 1970. In addition, two random sequences of the alphabet were developed for each of the three basic annual sequences. These were later to be used to determine the sequence of registrants born on the same date of the year. All of these sequences were formulated through the process of random selection, by selection from a fish bowl of slips of paper on which dates of the year or letters of the alphabet had been recorded. The selections of dates and letters were recorded in numerical sequence, as follows:

Dates	Letters
No. 1 Nov. 25	No. 1 Y
No. 2 Mar. 15	No. 2 T
No. 366 Apr. 13	No. 26 W

From these data, conversion tables were constructed. By reference to these tables the sequence for any given date in the year or any letter in the alphabet could be quickly ascertained. • Exhibit "A" is an example of the conversion table for the 1968 sequence, while Exhibit "B" reflects the two random selections of the alphabet and its conversion table for the 1969 sequence.

To obtain as realistic an exercise of local board operations as possible, arrangements were made to secure actual data on each classified registrant, between the ages of 18 and 26, in a local board in the District of Columbia. Using the board's Classification Record, a 3 x 5" card was made for each classified registrant. This card reflected the registrant's date of birth, his classification, and his initials, the first being the initial of his surname. These were separated for each of the three periods into the following three groups:

- 1. I-A's, I-A-O's and I-O's (availables)
- 2. II-S's (deferred as students), with date of last deferment, and year of school.
- 3. All other classifications

These 3 x 5" cards in effect represented the Cover Sheet, SSS Form No. 101, (basic Selective Service record) for each registrant. These were arranged in several file boxes. The actual count for the three groups were:

> 311 in classifications I-A, I-A-O, and I-O 552 in classification II-S 2044 in all other classifications 2907 registrants

Though the Director had authorized the use of either index cards or cover sheets in sequence, a decision was made to first try a card index system. Accordingly, another 3 x 5" card, called a "Fair Card," was made for each registrant who was in the I-A group or was later classified into this available group. On this Fair Card, in the upper right corner, there was shown a series of digits such as:

096 18 11

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The first three digits represented the sequence of the registrant's date of birth, as previously determined by the random choice. In the example above, the registrant born on December 16 and subject to the 1968 Random Sequence would be in the 96th sequence. The next four digits were used, when required, to establish a priority between registrants within one local board who might have been born on the same date. The second two digits represented the predetermined sequence for the first letter of the registrant's surname and the last two digits represented the predetermined sequence for the first letter of the registrant's given name. A registrant who has been assigned the following series of digits:

096 18 03

for instance, would have a higher priority for call than would one with the following:

096 18 21

Three file boxes to hold the 3 x 5" Fair Cards, one box for each of the three periods, were developed. Separator cards of different colors were placed into the boxes to separate not only the dates of the year placed in predetermined sequence but also set off divisions for delinquents, volunteers, and those registrants whose induction had been delayed (such as for appeal cases). The Fair Cards were inserted into the proper sections in sequence whenever the registrant was classified into a classification of I-A, I-O, or I-A-O. On the next three pages are shown drawings of how the Fair Cards and separator cards might appear in the file boxes containing the 1968, 1969 and 1970 sequences. It may be noted that there are differences in the number of separator cards for the three periods as well as differences in registrants included in Priorities 6, 7, and 8. In the 1970 sequence priority 6 consists of the Fair Cards of registrants whose sequences were not reached in 1969 and in 1968, illustrating decreasing vulnerability. The 1968 group would be vulnerable only after the 1969 group had been called. The text continues on page 16.

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A decision was made that in this exercise the interplay and interaction would be limited to changes affecting the registrants in the I-A and II-S classifications. A required first action was to make the classifications current and accurate as they would normally be expected to be on January 1, 1968. This involved many reclassifications from II-S to I-A or to I-S (c). There were also related actions, such as appeals and postponement of inductions. As registrants were reclassified into I-A, the Fair Cards were prepared and the series of digits indicating the sequence were entered on them. This was accomplished by reference to the conversion table on the 1968 sequence. After the digits were entered on the Fair Card the card was inserted into its proper sequence in the 1968 Sequence File Box. On the simulated starting date of January 1, 1968, the preparation for use of the Random Selection system on the local board level had been completed. Many Fair Cards were distributed across the divisions and sequence sections of the 1968 Sequence File Box.

To begin the actual exercise an assumption was made that the local board had, prior to January 1, 1968, received a call for 22 I-A, registrants to be delivered during the month of January. By reference to the file box it was possible to select the following:

- 1 delinquent
- 2 volunteers
- <u>21</u> registrants who were in sequence ranging from 005 to 180

24 - total (including 2 for a 10% overcall)

In addition to the simulated inductions indicated above, the local board experienced other actions which continually affected the 1968 Sequence File Box. In the play of the exercise many registrants classified II-S left school and consequently were reclassified into I-A. If their basic sequence had already been reached when they were classified into I-A their Fair Cards were inserted in Priority 4 section. If, on the other hand, their sequence had not been reached their Fair Cards were placed under their proper sequence in Priority 5. Classification and related actions (appeals, appeal decisions, postponements, etc.) and monthly inductions continued to take place through out 1968. The preparation, insertion and removal of Fair Cards followed these actions.

As the end of Decemver 1968 approached in the exercise, preparations were made to change over to the 1969 sequence. Conversion tables had been made for the 1969 sequence of dates of the year and letters of the alphabet. The sequence file box for the year 1969 had been prepared and separator cards placed in it. In an attempt to insure a maximum application of the proper sequence, i.e., 1968 or 1969, to the registrants, a final board meeting in 1968 was simulated within the last few days in December 1968. Classification actions were completed and Fair Cards made up and filed in the 1968 Sequence File Box before the end of the year. At the end of the year a certain number of Fair Cards remained in the

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1968 File Box. At this time there were no Fair Cards in the 1969 Box. To effect the conversion the following actions were taken:

- The Fair Cards which had been inserted in Priorities

 2, 3, and 4 for delinquents, volunteers, those whose
 cases had been delayed or deferred but who were now
 available and whose sequence had been reached during
 1968, were transferred to the 1969 Sequence File Box.
- The Fair Cards which had been inserted in the Priority
 5 sequence which were not reached in 1968 were re moved and placed together and in the order of their
 1968 sequence in the 1969 Sequence File Box in Priority
 6. During the next year, 1969, they were to become
 vulnerable only after those registrants in Priority 5
 of the 1969 sequence had been selected.
- 3. A check was made to determine whether any of the registrants whose cases had been routinely delayed were now available. It should be pointed out that this check is made continually throughout the year.
- 4. Fair Cards were prepared and inserted in the 1969 Sequence File Box according to the predetermined sequence for the I-A registrants who had been born in 1947.

After the 1969 operations were begun, the sequence of

digits placed on the Fair Cards were ascertained from the predetermined 1969 basic and alphabet sequence determinations. Actions resulting in the establishment, placement, and removal of Fair Cards continued during the months of 1969.

Those registrants who were classified I-A in 1968, but whose cases were delayed in an appeal or for other reasons, and who became available in 1969 were processed under the 1968 sequence; example, such a registrant, born May 20, 1945, was processed in the 169th sequence (1968 selection) not in the 13th sequence (1969 selection).

As a result of the exercise the following observations are made:

- 1. The operations that a random selection system would impose upon a local board are workable. It is within the capability of local board personnel to perform the administrative and clerical functions required by the system on that level.
- 2. Though in the exercise a card index system was used <u>it became obvious that the use of cover sheets would</u> <u>be preferable</u>. The use of cover sheets would eliminate considerable repetitive clerical work and would reduce the possibility of error. The cover sheet system envisions the cover sheets in sequence and in the priorities as discussed for the card index system.

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Separate file drawers and/or file drawer space would be established for the cover sheets of registrants classified I-A, I-A-O, and I-O. The cover sheets would be placed in and removed from these separate file drawers on the basis of classification actions and armed forces acceptability determinations. A stamp on each cover sheet of the year involved, such as "1969" to indicate the application of the 1969 ramdon sequence, would facilitate the administrative processing.

- 3. To meet any Department of Defense calls for registrants classified I-Y a separate file system using the same predetermined sequences would be required to select the I-Y registrants to be ordered to Induction Stations for armed forces examinations.
- 4. An increased number of previously deferred student registrants would become available subsequent to June of each year.
- 5. The change-over from one random sequence to another at the end of the year can be made without undue difficulty. However, to insure the application of the proper sequence all classifications should be as current as possible. A board meeting within the last few days of the year would be desirable.

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1968 RANDOM SEQUENCE (By month and day)

Ē	Lay		2	ſſ		±	2	9	7		0			11	TZ	L3	14	15	16	77			100	210	H CC	200	27	10	1		V	20	29	30	31
DEC.	DEU	022	259	302	38		OTZ	140	26	300	168) C	6	11	L ()	221	270	99	96	19	274	250	100	265	500	573		TOL	1070	000		340	257	286	17
NICIT	A DAT	TOZ	55	221	208	181	+07	L36	117	245	246	125	001	L10	1+C	OTZ	N. 3. N	152	00	336	176	33	CC L			0.44	30		100	764		74	207	209	XXX
Linton Linton	100	TC2	TTZ	81	234	- CC - UCC	100	07	22	299	166	138	21	308	020		T+++	353	314	131	189	347	271	10	208	68	182	263	TC	- LC		+77	251	331	291
SEP	010		194	288	62	TC		OOT	63	48	181	266	51	210		27	C.O.E	ST2	212	295	149	280	15	64	13	359	86	203	279	250			69	150	XXX
AUG	228		+77	287	109	195	1	500	203	64	290	365	239	337	081	1110	110	344	267	130	74	961	134	156	252	226	157	313	242	254	280	001	139 0.10	6TZ	95
JUL	98	205		TOT	66	179	03	201	02	34	364	97	171	187	213	200	600	222	Tα	172	191	307	216	311	321	303	356	159	243	71	47			323	339
JUN	+-	t	╉			-	┢	╈	+				┢	\vdash	┢	+	┢	╉	-	-				-	-	148			╞─	-	-	+	+	+	XXX
MAY	112	274			80	142	105	acc	000	/	4TT	87	233	256	330	<u>44</u>	801	-171	+/+	40	297	118	169	306	334	320	317	23	173	278	106	900	- 100 -	J J Q C	607
APR	304	792	22		707	349	16	268	-11	+C -	T45	277	236	229	366	120	284	L 11	- i	31	375	329	294	m	133	342	22.	L37	92	230	116	340	70		- VVV
MAR	237	357	308		1.77	351	57	212	11-10	U L	32	222	19	248	132	190	2	108	170	K35	G),7	7.2	147	163	193	345	185 185	202	160	361	13	123	000	250	2/1
FEB	42	52	205	110	C44	241	177	188	21:1	TTT TTT	070	C77	92	TTT	31.0	197	67	564	101	T04	V O U	320	3.0	GT2	62	α3 2	-T-7	40	00	31	10	293	XXX	XXX	
JAN	-		+	╀	+	-				╉	+	+	+		_			-	+	+	+	+	-	+	_	+	-	+	-	-	_		+	-	-
Day	-	-	┝	┝	╉	+		-	┝	+-	+	+	+	+	_			-	\downarrow	+-	_	+	+	-	4	\downarrow	\downarrow	+	\downarrow	_	_				

Exhibit "A"

1969 ALPHABETICAL SEQUENCE

Random	Sequence	Letter			Random Sequen	ce Let	ter
12	1	F	A	13	1	S	A 17
T	2	N	В	7	2	C	B 19
n	3	Ε	С	26	3	Η	C 2
<u> </u>	4	J	D	18	<u>)</u> †	N	D 21
	5	W	Ε	3	5	Z	E 18
	6	R	F	1	6	V	F 9
-	7	В	G.	22	7	P	G 16
	8	М	Η	14	8	K	Н 3
	9	0	Τ	17	9	F	I 25
<u> </u>	10	Y	J	4	10	U	J 20
	11	S	K	23	11	Y	к 8
	12	L	L	12	12	R	L 14
Ц. :	13	А	М	8	13	0	M 15
	14	Η	N	2	14	L	N 4
	15	U	0	9	15	Μ	0 13
	16	Τ	Ρ	24	16	G	P 7
	17	I	Q	21	17	A	Q 24
	18	D	R	6	18	E	R 12
1	19	Z	S	11	19	В	S l
	20	V	Т	16	20	J	T 22
	21	Z	U	15	21	D	U 10
_ 2	22	G	V	20	22	Т	V 6
	23	K	W	5	23	X	W 26
2	24	P	Х	25	24	Q	X 23
2	25	Х	Y	10	25	I	Y 11
	26	С	Ζ	19	26	W	Z 5

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